# Warwickshire Health and Wellbeing Board 21 May 2014

## Warwickshire Health & Wellbeing Strategy – progress on outcomes and future activity

## Recommendations

That the Warwickshire Health and Wellbeing Board (HWBB):

- 1. Consider the progress made to date in relation to the Board's priorities
- 2. Discuss and re-state the governance of the Health and Wellbeing Board and agree proposed activities for the Board and its partners
- 3. Discuss and support the opportunity for Peer Review of the HWBB

## 1.0 Background

The Warwickshire Health and Wellbeing Board has now completed one year in its full form (following one year of being in shadow form). It is therefore an appropriate time to review the activities that the Board has undertaken, reflect on the priorities of the HWBB, and to identify developments and activity for the next 12 months.

2013/2014 has been a year of developing relationships, challenges around commissioning and bringing together plans for health, social care and providers, against a backdrop of reduced funds and providers being under the microscope of inspection.

This paper reflects on the work programme of the HWBB and its Strategy:

- HWBB Development
- Mobilising Communities
- Access to Services
- Public Services Working Together

## 2.0 Activities in 2013/14

The following reports and discussions were completed in 2013/14, with suggested standing items identified for 2014/15:

Topic	2013/14 Agenda	Required in 2014/15?
HWBB Development	<b>-</b>	1
Agree membership	May 2013	Yes
Review and clarify governance requirements	May 2013	Yes
Report on the Board's activity and performance	Jan 2014	Yes
Discuss and agree a relationship with Overview & Scrutiny	Sept 2013	



(MoU)		
Discuss and agree a relationship with Healthwatch Warwickshire (MoU)	Sept 2013	
Health and Social Care commissioning intentions	Sept 2013	Yes
Review and approve JSNA	May 2013	Yes – May 2014
Discuss and approve WHWBB Communications & Engagement Strategy	July 2013	
Agree the approach to developing & review Warwickshire Health & Wellbeing Strategy	Jan 2014	
Director of Public Health Annual Report	Sept 2013	Yes – July 2014

2013/14 Agenda	Required in 2014/15?			
Priority 1 – Mobilising Communities				
Nov 2013				
Nov 2013	Yes			
Sept 2013				
Nov 2013	Yes - new programme			
Nov 2013	Yes			
Jan 2014				
July 2013	Update			
Jan 2014	Yes			
Nov 2013	Yes			
	Agenda  Nov 2013  Nov 2013  Sept 2013  Nov 2013  Nov 2013  Jan 2014  July 2013  Jan 2014			



Priority 2 – Access To Services		
Acute Providers Monitor progress and outcomes of the George Eliot Hospital Inquiry, approve strategies for improvement and monitor their implementation.	Regular Updates	Yes - Scenario planning
Coventry and Warwickshire Partnership Trust – CQC		
South Warwickshire Foundation Trust		
University Hospital Coventry and Warwickshire NHS Trust		
Healthwatch Warwickshire Discuss submitted reports	Regular Updates	
Mental Wellbeing Discuss and agree strategies to improve mental wellbeing of the local population	Jan 2014	
Offender Health and the Criminal Justice Mental Health Liaison Service	July 2013	
Priority 3 – Public Services working together		
Better Care Fund Agree and approve Warwickshire's Better Care Fund integration plans	Regular Updates	Regular Updates
Care Bill development and implementation plus development of a task and finish group for scenario planning	Regular updates	Regular updates
Francis Report Discuss and agree plans for monitoring progress on the implementation of the recommendations in the Francis Report	Nov 2013	Yes
Health Protection Strategy	June 2013	Yes
Housing and HWBB	Sept 2013	
Joint Commissioning Boards for Adults and for Children, young people and families	March 2014	Yes
"Living in Warwickshire" survey	Regular updates	
Planning for healthy communities and HWBB	May 2014	Yes
Police & Crime Commissioner Engagement with the Police & Crime Commissioner/ Police and consider the PCC priorities	June 2013	Yes
Safeguarding Children and Adult Safeguarding	Nov 2013	Regular updates



## 3.0 Board Development in 2014/15

## 3.1 Background

The summary table above identifies a number of responsibilities that the HWBB has and should be considered as standing items for the Work Programme in 2014/15.

## 3.2 Achieved Outcomes

The Board underwent a successful transition from shadow to full form, whilst continuing to develop internal relationships as well as enhanced relationships with external partners such as acute providers.

The Board has discussed and agreed relationships with OSC and Healthwatch with the formation of a Memorandum of Understanding to set a framework for outlining the working relationship between parties.

There was also agreement of Health and Wellbeing Board performance indicators.

In April 2014, there was a joint workshop for the HWBBs of Coventry and Warwickshire. Two key priorities were emphasised at this event:

- The integration and 'Better Care Fund' programme
- Identifying a consistent message and culture across Coventry and Warwickshire

#### 3.3 2014/2015 Priorities

There continues to be the opportunity for the HWBB to nominate itself for a Peer Review in 2014/15. This would enable all HWBB partners to reflect on its progress and receive constructive feedback on areas for improvement.

## 4.0 Priority 1 - Mobilising Communities

## 4.1 Background

Strong and resilient communities underpin all three priorities within the Warwickshire Health and Wellbeing Strategy, but have particular reference to priority 1 - 'Mobilising communities to develop and sustain their independence, health and wellbeing'.

We want to concentrate our efforts on encouraging communities to set up support networks which will help individuals to improve their lifestyle choices and which will significantly reduce Warwickshire's health deficit.

#### 4.2 Reflection on 2013/2014

Service providers in Warwickshire have a relationship with the Voluntary and Community Sector and have worked in partnership with our communities to deliver change projects in the past. Current initiatives relating to Health and Wellbeing (including the Wellbeing duties in the Care Bill, Dementia Friends, Early Help and Support Policy, Public Mental Health and Wellbeing Strategy, the Social Isolation and Loneliness Project, Voluntary and Community Sector Funding Relationships, Better Care Fund Scheme 2) rely upon an enhanced relationship with the Voluntary and Community Sector and an increase in community capacity.



#### 4.3 Achieved Outcomes

- A range of positive outcomes including a reduction in crime, improved educational attainment and a reduction in the number of NEETs
- A workshop to discuss and plan a response to the Winterbourne Concordat
- A workshop to discuss the Francis Report and agree an MoU

#### 4.4 **2014/2015** Priorities

Amongst many others, the Board will receive papers on the following strategies that it will be required to endorse and agree:

- Learning Disability Strategy
- Dementia strategy

Furthermore, in line with newly identified priorities, the Board will consider issues such as the persisting gaps in educational attainment between, for example, pupils in receipt of free school meals and those who are not, and pupils who are looked after and those who are not.

## **Priority 2 - Access to Services**

## 4.5 **Background**

We need to improve access to our public services, by ensuring quality, developing coordinated delivery, increasing out-of-hours access and developing alternative models for health and social care.

## 4.6 Reflection on 2013/2014

The HWBB received a number of reports in 2013/14 relating to acute providers, issues affecting particular vulnerable groups, and potential access issues such as out of hours and winter pressures.

## 4.7 Achieved Outcomes

- An assurance of providers' winter pressure plans
- Regular updates by providers on their external reviews
- Better understanding of health and social care commissioning intentions

#### 4.8 **2014/2015 Priorities**

In 2014/15, a programme of work will address the commissioning intentions and long term plans in a series of scenario planning events to ensure the viability and effectiveness of our providers. This programme of work will include the following, amongst others:

- Changes to the arrangements for commissioning child health services
- Impact of the Care Bill
- Children and Families Act Implementation with reference to services for children with disabilities



## **Priority 3 - Public Services Working Together**

## 4.9 **Background**

Demand for services is growing at a time when all services are under increased pressures. In order to meet these challenges we need to find new ways to work together to share resources and improve the quality of services whilst delivering them more effectively.

## 4.10 Reflection on 2013/2014

A key national development in 2013/14 was the Better Care Fund. Locally, the core purpose of this integrated model is to improve outcomes for all people who need health and social care services. This means:

- People will be helped in their goal to manage their own care and remain healthy and independent;
- People will have real choices and greater access in both health and social care;
- Far more services will be delivered safely and effectively in the community and or at home.

A workshop in April 2014 (to commence the consultation and engagement with partners regarding the JSNA and Health and Wellbeing Strategy in 2014) highlighted common themes:

- Integration and working together
- Promoting Independence
- Community Resilience

The output from this workshop provides an opportunity for the HWBB to determine the priorities for its work programme for 2014/15.

## 4.11 Achieved Outcomes

- Strengthening the relationship with Coventry's HWBB
- Stakeholder engagement and consultation on the development of the JSNA and Health and Wellbeing Strategy
- Public Health and Regulatory Services collaborated for a countywide workshop to share joint working and to continue building relationships across service areas
- A reduction in teenage conception rates from 299 in 2011 to 234 in 2012 (a 20% decline)
- An Arden-wide Health Protection Strategy

## 4.12 **2014/2015** Priorities

- Completion of the Health and Wellbeing Board Strategy, agreed with all partners
- Agreed priorities via the JSNA
- Adoption and delivery of the Better Care Fund objectives



## 5.0 Focus of the Board in 2014/2015

The production and implementation of the second Health and Wellbeing strategy and a review and update of the JSNA will support the Board to refocus priorities towards those identified nationally and within local workshops with partners and stakeholders. Preliminarily identified themes are around prevention, children and young people, older people, communities and housing.

There is also the need to look imaginatively at where we can support partners to make savings whilst still improving the offer, acknowledging that this in itself will present challenges that will require the continuation of effective working relationships.

## 6.0 Recommendations for Board development in 2014/2015

- 6.1 For partners to acknowledge the progress made to date
- 6.2 For partners to agree continuation of current governance arrangements
- 6.3 To commission a Peer Review of the Health and Wellbeing Board. The benefits of this would be:
- peer challenge is not inspection but improvement focused. It is designed to support councils and HWBBs in reflecting on and improving their practice;
- peer challenge will be undertaken at a time that most suits the council and its HWBB;
- the challenge is tailored to local need. Concentrating on the areas the HWBB wants to focus on, the make-up of the team and the results it wants to achieve;
- the process will be proportionate. While peer challenges require preparation, the LGA strive to minimise the demands on services in the council.

## 7.0 Conclusions

7.1 With a year's experience and understanding of its demands, the HWBB has the opportunity to develop a formal work programme for 2014/15.

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